



## **MEMORANDUM OF UNDERSTANDING ON ACADEMIC COOPERATION**

**Between**

**ROYAL ROADS UNIVERSITY  
Victoria, British Columbia, Canada**

**And**

**UNIVERSIDAD DE CUENCA  
Cuenca, Ecuador**

Royal Roads University (RRU) is a special purpose university created to provide high-quality education and applied research that contribute to economic prosperity, social advancement, and environmental sustainability. The university develops and delivers programs as required by students and their employers in a completely interdisciplinary way, without traditional disciplinary boundaries and with a problem-based approach to learning. RRU's primary areas of academic focus—sustainability, leadership, entrepreneurship, communication, and peace and conflict management—cross disciplinary boundaries and live in all programs.

Universidad de Cuenca (UC) is a public university focused on teaching and research. Its mission is to train professionals and scientists committed to improve the quality of life in regard to inter cultural contexts and harmonious relationships with the environment. The basis of UC is its high academic quality, creativity, and innovation which aim to face current scientific and human challenges and fulfill its commitment in regard to the establishment of a regional, national, and international society featuring equality, solidarity, and efficiency.

This MEMORANDUM OF UNDERSTANDING (MOU) is designed to foster a friendly relationship through mutual cooperation in teaching and research between Royal Roads University (RRU) and Universidad de Cuenca (UC), hereinafter jointly referred as "The Parties". No financial obligations are assumed under this agreement.

The Parties have reached agreement on the following areas of cooperation, subject to mutual consent and the availability of sufficient funding:

- Exchange of faculty
- Joint research activities
- Participation in seminars and academic meetings
- Exchange of academic materials and other information
- Special short-term academic programs
- Student exchange for research and study


The terms of such mutual assistance and funding for any specific program and activity shall be mutually discussed and agreed upon in writing by both parties prior to the initiation of a particular program.

Each institution will designate an individual to coordinate this program and all endeavors that may derive from it. For this purpose, Universidad de Cuenca designates Maria Isabel Eljuri, Directora, Oficina de Relaciones Internacionales, and ROYAL ROADS UNIVERSITY designates the Director of Global Advancement.

No amendment, consent, or waiver of terms of this MOU shall bind either party unless in writing and signed by all parties. Any such amendment, consent, or waiver shall be effective only in the specific instance and for the specified purpose given. The parties to this MOU, by the signatures below of their authorized representatives, acknowledge having read and understood this MOU and agree to be bound by its terms and conditions.

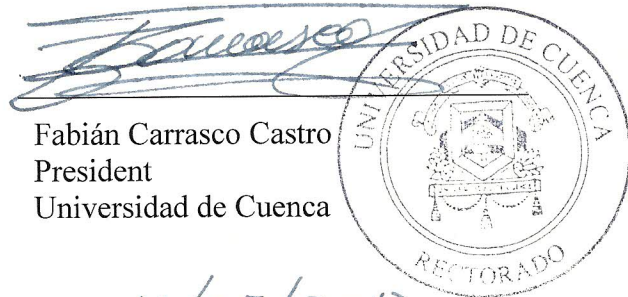
This MOU shall commence on the date of latest signature and be in effect for five (5) years, at which time it shall be reviewed for possible extension. Either party may terminate this MOU by written notification signed by the appropriate official of the institution initiating the notice. However, such notification must be received by the other party at least six (6) months prior to the effective date of termination.

This agreement will become the basis for more specific areas of cooperation and collaboration which will be formally agreed to, and become addendums to this Agreement.



Allan Cahoon, PhD  
President and Vice-Chancellor  
Royal Roads University

Date: 14/06/2013



Fabián Carrasco Castro  
President  
Universidad de Cuenca

Date: 16/07/2013